

Local Control Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Pioneer Union School District	Annette Lane, Superintendent 530-620-3556 alane@pioneerusd.org	alane@pioneerusd.org 530-620-3556

Plan Summary [2021-22]

General Information

A description of the LEA, its schools, and its students.

Pioneer Union School District serves Preschool through grade eight students in the southern portion of El Dorado County. PUSD operates two elementary schools, Pioneer Elementary serves students in grades preschool through fifth grade and Walt Tyler Elementary, a necessary small school, serves students in grades Transitional Kindergarten through third grade. In addition, PUSD operates one middle school, Mountain Creek Middle School, serving students in grades sixth through eighth. Pioneer Elementary and Mountain Creek Middle School are located next to the PUSD District Office in the town of Somerset at an elevation of approximately 2100 feet. Walt Tyler School is approximately 15 miles northeast of the District Office in the Town of Grizzly Flat at an elevation of approximately 4000 feet. Our student body is 69% white non-hispanic, 15% hispanic and 14% two or more races and 54% of students are in households that are socioeconomically disadvantaged.

PUSD has two involved parent groups, our PTO serves to represent all of our sites. We're very proud of our ongoing commitment to music education; our Pioneer Music Coalition (PMC) works with the entire community to support high quality music instruction for all students. We have highly engaged School Site Councils working with administration to develop, review and evaluate the effectiveness of our educational programs. We have a five member school board; two of the members are veterans of the Board for more than eight years.

Reflections: Successes

A description of successes and/or progress based on a review of the California School Dashboard (Dashboard) and local data.

Pioneer USD serves preschool through eighth grade. Data for this grade span is not reported regarding College and Career Readiness or Graduation Rate.

Pioneer USD would like to highlight success in other ways during the global pandemic.

We opened school in a hybrid schedule August 10, 2020 with all staff reporting to work in person. A majority of our students participated in the hybrid AAB schedule, 78.5%, 17.2% participated in full virtual instruction and 4.3% participated in our Home School/Independent Study Program. Teachers provided synchronous virtual instruction to our full virtual students as well as our hybrid students. Walt Tyler Elementary and Pioneer Preschool opened with full in-person instruction August 10, 2021. All staff worked together to identify students that were not engaged and eliminate barriers to attendance whether it was virtual or in-person. 93.2% of students returned to in-person instruction 4 days per week in March 2021. We were able to provide all students requests for Chromebooks for their virtual instruction during the 2020-21 school year. Families that requested Hotspots were provided a Verizon, T-Mobile or universal device for virtual instruction during the 2020-21 school year.

Reflections: Identified Need

A description of any areas that need significant improvement based on a review of Dashboard and local data, including any areas of low performance and significant performance gaps among student groups on Dashboard indicators, and any steps taken to address those areas.

The south County Region of El Dorado County is isolated. Internet services are not reliable for many of our families. Support services are limited and PUSD makes every effort to work with El Dorado County Health & Human Services as well as the El Dorado County Office of Education to provide families with access to dental care, food distribution, mental health services and before and after school care. PUSD Chronic Absenteeism rate was 17.6% during the 2018-19 school year. Mountain Creek Middle School continues to experience a high rate of chronic absenteeism, especially for our SWD, Hispanic and Socioeconomically Disadvantaged subgroups. Pioneer Elementary School is an aging campus and is in need of major renovation.

LCAP Highlights

A brief overview of the LCAP, including any key features that should be emphasized.

Pioneer USD continues to emphasize literacy with a strong focus on foundational skills in the primary grades. The district continues to utilize mathematics curriculum that emphasizes conceptual understanding and mathematical practices. Local common grade level assessments provide actionable data for instructional purposes. PUSD is working to develop well articulated writing assessments. The district continues to upgrade all aspects of technology to ensure staff and students are maintaining digital literacy skills as technology evolves and improves. The district is working to build a quality NGSS program and provide teachers with professional development to support high quality STEM instruction. We continue to hire staff with diverse talents in order to provide enrichment programs and activities that enhance our students' experiences at school. Increased use of instructional assistants supports targeted small group instruction. Full day preschool provides a greater opportunity for early instruction and intervention.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

No schools in the District were identified for Comprehensive Support and Improvement.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

No schools in the District were identified for CSI.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

NA

Stakeholder Engagement

A summary of the stakeholder process and how the stakeholder engagement was considered before finalizing the LCAP.

Stakeholder involvement:

Pioneer School Site Council reviewed the LCAP Goals at the April 29, 2021 meeting.

Pioneer District is partnering with Pivot Learning to improve systems to provide proactive support for students based on their learning and social emotional needs. Pivot Learning is facilitating Listen & Leap sessions with stakeholders to co-design strategies for great teaching and learning that are rooted in evidence and tailored to our learner community.

The following Listen & Leap sessions were conducted to have input for developing the Expanded Learning Opportunities Grant Plan:

April 7, 2021 Meeting with Certificated Staff

April 14 & 26, 2021 Meeting with PUSD Leadership Team

April 29, 2021 Listening Circles Student Groups, 5th grade, 6th grade & 7th/8th grade combined

April 29, 2021 Pioneer School Site Council Meeting

Spring 2021 California Healthy Kids Survey (CHKS) grades 6-8

Spring CHKS Parent Survey - Walt Tyler Elementary

Spring 2021 Preschool Parent Survey

Parents and community members were surveyed using Google Docs in May, 2021

A summary of the feedback provided by specific stakeholder groups.

Staff input included leveraging resources to support students struggling academically and social-emotionally.

Students and parents are interested in ensuring all students have access to high quality enrichment programs including after school intermural sports programs, VAPA and STEAM classes.

A description of the aspects of the LCAP that were influenced by specific stakeholder input.

The additional instructional assistant time allocated to all three schools.

The addition of a STEM/PE teacher to serve all three schools.

Increase in counseling services from 4 days per week to five days per week.

Increase from half day preschool to full day preschool.

Goals and Actions

Goal

Goal #	Description
1	Goal 1: All students will receive the individualized supports they need to thrive academically and socially through a coordinated system of supports.

An explanation of why the LEA has developed this goal.

Pioneer USD has identified three areas of concern regarding our students. We continue to underperform on the CAASPP summative mathematics assessments in grades 3rd-8th. We have a high percentage of our students chronically absent at the middle school. We continue to have a high number of student behavior referrals at Pioneer Elementary and Mountain Creek Middle schools. Parents have indicated that they would like to have full-day preschool available for their children ages 3-5. Staff input suggests that there is a strong desire to increase/improve support for students who are underperforming in all content areas as well as students who have experienced trauma. Parents have indicated that they would like to see more enrichment and accelerated learning opportunities for their children.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Student progress in Systematic Instruction in Phonemic Awareness and Phonics (SIPPs)	SIPPS instructional progress: 1st grade– 14 beginning, 17 extension, 2 challenge 2nd grade– 3 beginning, 9 extension, 31 challenge 3rd grade– 8 extension, 17 challenge				All students completing SIPPs Extension level by the end of third grade.
Counseling services	100% of students referred to the				All students referred to the counselor have

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	counselor were provided an opportunity for 1:1 counseling.				an opportunity to participate in counseling services.
Students performing at or above grade level on end of year local assessments in ELA and mathematics	Percentage of students performing at or above grade level standards: ELA Math K 86% 89% 1st 73% 60% 2nd 28% 65% 3rd 12% 33% 4th 11% 14% 5th 13% 33%				A 15% increase in students performing at or above grade level on end of year assessments from 2021-2024.
Student survey data	43 6th-8th grade students completed the Spring 2021 CHKS Students agree or strongly agree that school is a supportive environment: 6th grade 62% 7th grade 43% 8th grade 54%				Increase student responses on CHKS for feeling safe and connected at school.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	Students agree that school is safe or very safe: 6th grade 75% 7th grade 54% 8th grade 38% Students do not feel school is safe: 6th grade 0% 7th grade 0% 8th grade 6%				
CAASPP mathematics achievement	2019 - Average student performance was 34.2 points below standard				A 15% increase in student performance on CAASPP from 2021-2024.
Chronic absenteeism	2019 - 17.6 % of students were chronically absent				A 15% decrease in the number of students chronically absent from 2021-2024.

Actions

Action #	Title	Description	Total Funds	Contributing
1	Instructional Assistants	Instructional assistants are employed to support small group instruction and targeted student needs in ELA and mathematics.	\$174,540.00	No
2	Counselor	Full-time counselor to provide services 5 days per week.	\$103,172.00	No

Action #	Title	Description	Total Funds	Contributing
3	Student survey data	5th-8th grade students will participate in student surveys and Listen & Leap listening circle activities to gather information about their interests, concerns and needs.		No
4	Health Attendance Clerk	A health/attendance clerk supports student well-being and medical needs. In addition, the health/attendance clerk monitors students attendance to identify students at risk of being chronically absent.	\$36,914.00	No
5	Full Day Preschool	We're expanding our preschool program to a full-day program.	\$50,140.00	Yes
6	Techonology	Continue with the initiative to provide the resources to have 1:1 computing in grades 3-8.	\$10,000.00	No
7	Digital intervention resources	We continue to utilize research-based computerized instructional programs that gives students independent practice in foundational skills designed to supplement regular classroom instruction.	\$7,626.00	No
8	Music and Band teacher	PUSD continues to value music education for all students grades preschool - 8th. Research indicates that students who experience high quality music instruction, translate that learning to higher achievement in reading and mathematics.	\$75,288.00	No
9	Library services	We're increasing library services from 2 hours per day to 3 hours per day to ensure middle school students have access to the library daily.	\$5,253.00	No

Goal Analysis [2021-22]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Analysis of the 2021-22 goals will occur during the 2022-23 update cycle.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Analysis of the 2021-22 goals will occur during the 2022-23 update cycle.

An explanation of how effective the specific actions were in making progress toward the goal.

Analysis of the 2021-22 goals will occur during the 2022-23 update cycle.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Analysis of the 2021-22 goals will occur during the 2022-23 update cycle.

A report of the Estimated Actual Expenditures for last year’s actions may be found in the Annual Update Expenditures Table.

Goals and Actions

Goal

Goal #	Description
2	Goal 2: We will prepare all students for lifelong learning by retaining high quality staff with competitive salaries and professional development and by communicating high expectations for all.

An explanation of why the LEA has developed this goal.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Class sizes	Average class size at Walt Tyler was 14 students during the 2020-21 school year. The average class size at Pioneer Elementary was 23.4 during the 2020-21 school year.				Average class size at the elementary schools is below 24. Average class size at the middle school is below 33.
Comparative salaries	According to county data for the 2020-21 fiscal year, PUSD ranks 5th out of 8 when compared to comparable districts in El Dorado County in regards to Certificated salary schedule at step 1 and ranks 3rd				PUSD ranks in the top three for certificated salaries when compared to similar size districts in El Dorado county.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	in regards to the top salary.				

Actions

Action #	Title	Description	Total Funds	Contributing
1	Class size reduction	Two elementary teachers were hired to maintain average class sizes under 24 for TK-5th grade at Pioneer and Walt Tyler Elementary schools.	\$123,940.00	Yes
2	Steam/PE teacher	A Steam/PE teacher was hired to provide students TK-8 with opportunities for enrichment.	\$60,958.00	No
3	Purchase of NGSS materials	Purchase of curriculum and materials to support instruction in next Generation Science Standards.	\$10,000.00	No
4	Professional Development to support high quality instruction.	Staff will continue to self-select professional development to meet their individual needs.	\$15,260.00	No

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An analysis of how this goal was carried out in the previous year.

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Goals and Actions

Goal

Goal #	Description
3	Goal 3: We will inform and engage our parents and community as we partner to prepare students for college and careers.

An explanation of why the LEA has developed this goal.

Pioneer Union School District values our partnership with parents. Parent engagement is a key factor in student success in school.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Parent participation in communication platforms	95.1% of elementary school parents signed up for and regularly communicated with teachers using ClassDojo or a similar communication platform.				100% of parents sign-up for and regularly up-date Aeries portal and other communication tools such as ClassDojo.
Parent participation in surveys	9 Walt Tyler Parents completed the Spring 2021 CHKS Survey 4 Preschool parents completed the Spring Preschool Parent Survey 34 Parents completed the PUSD Spring Parent Survey				Increase parent participation in surveys to 40%.

Actions

Action #	Title	Description	Total Funds	Contributing
1	Annual Events Calendar	Annual events including Back To School Night		No
2	Translations	PUSD provides translations at meetings, parent-teacher conferences, school events and translates newsletters.	\$732.00	Yes

Goal Analysis [2021-22]

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

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An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Analysis of the 2021-22 goals will occur during the 2022-23 update cycle.

An explanation of how effective the specific actions were in making progress toward the goal.

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A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Analysis of the 2021-22 goals will occur during the 2022-23 update cycle.

A report of the Estimated Actual Expenditures for last year's actions may be found in the Annual Update Expenditures Table.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2021-22]

Percentage to Increase or Improve Services	Increased Apportionment based on the Enrollment of Foster Youth, English Learners, and Low-Income students
9.79%	251,146

The Budgeted Expenditures for Actions identified as Contributing may be found in the Increased or Improved Services Expenditures Table.

Required Descriptions

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

PUSD reported 53.9% Socioeconomically Disadvantage students, 4.8% English Learners and 2.2% Foster Youth on the 2020 Dashboard.

Actions to support Goal 1:

- 1.1 Instructional Assistants are employed to provide small group instruction, enabling the classroom teacher to focus on high needs unduplicated students not performing at grade level.
- 1.2 The counselor contract was increased to serve our high needs students who are experiencing trauma.
- 1.4 The health clerk identifies homeless, foster youth and socioeconomically students who are experiencing chronic absenteeism and refers them to the Student Attendance Review Team (SART) for resources.
- 1.5 Full day preschool serves our unduplicated students, providing a high quality early learning experience.
- 1.6 Investment in technology provides unduplicated students with resources like Chromebooks and hotspots for home use.
- 1.7 Digital intervention resources like Lexia provide unduplicated students with additional resources to improve literacy and mathematics skills in small group settings with immediate feedback.
- 1.8 Research indicates that high quality music instruction supports mathematical reasoning and reading skills. Our unduplicated students are provided with free musical instruments in order to participate in instrumental music instruction.
- 1.9 The additional time for library services allows unduplicated students to access additional resources and extra support to complete homework and projects during lunch.

Actions to support Goal 2:

- 2.1 The addition of teachers to reduce class sizes in the elementary schools creates an environment where the teacher can identify and meet the needs of unduplicated students through relationship building, small group instruction, increased parent contact, etc.
- 2.2 The addition of a STEAM/PE teacher provides unduplicated students with content experts planning and delivering highly engaging curriculum and instruction. Self-contained classroom teachers receive additional prep time to analyze assessment data and plan targeted small group instruction for unduplicated students who are not meeting grade level standards.
- 2.3 The purchase of NGSS material supports unduplicated students by increasing engagement and advancing their understanding of the world around them.
- 2.4 Staff self-selected professional development provides opportunities for staff to engage in learning to support their unduplicated students' learning including Universal Design for Learning (UDL), GLAD Strategies, Technology in the Classroom, Trauma-informed practices, etc.

Actions to support Goal 3:

- 3.1 Annual Events Calendar provides parents of unduplicated students advance notice for participation in critical home-school collaboration.

Actions to support Goal 4:

- 4.2 PUSD is committed to providing quality before and after school care to provide a safe environment for unduplicated students whether their parents are working, going to school, training or have other commitments that take them out of their home.

A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.

In conjunction with our Expanded Learning Opportunity Grant, PUSD is making Summer School available to 5th-8th grade unduplicated students in June 2021 and Jump Start available for TK-4th grade students in July/August 2021. In addition, PUSD is developing plans to provide after school enrichment activities and provide transportation for after school activities to specifically support our unduplicated pupils. We contract with staff to provide translation services for our Spanish speaking parents. We provide free Chromebooks and Hotspots to our unduplicated pupils to extend their learning at home. We have increased scheduling of instructional assistants in all classrooms to ensure unduplicated students are provided the intervention supports they need.

Total Expenditures Table

LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
\$302,951.00	\$214,419.00		\$272,516.00	\$789,886.00

Totals:	Total Personnel	Total Non-personnel
Totals:	\$174,540.00	\$615,346.00

Goal	Action #	Student Group(s)	Title	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	1	All Students with Disabilities English Learners	Instructional Assistants	\$104,318.00	\$25,017.00		\$45,205.00	\$174,540.00
1	2	All Students with Disabilities	Counselor	\$9,359.00	\$40,288.00		\$53,525.00	\$103,172.00
1	3	All Students with Disabilities	Student survey data					
1	4	All Students with Disabilities	Health Attendance Clerk	\$19,956.00			\$16,958.00	\$36,914.00
1	5	English Learners Foster Youth Low Income	Full Day Preschool		\$50,140.00			\$50,140.00
1	6	All Students with Disabilities	Techonology	\$10,000.00				\$10,000.00
1	7	All Students with Disabilities	Digital intervention resources				\$7,626.00	\$7,626.00
1	8	All Students with Disabilities	Music and Band teacher	\$75,288.00				\$75,288.00

Goal	Action #	Student Group(s)	Title	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds
1	9	All Students with Disabilities	Library services		\$5,253.00			\$5,253.00
2	1	English Learners Foster Youth Low Income	Class size reduction		\$93,721.00		\$30,219.00	\$123,940.00
2	2	All Students with Disabilities	Steam/PE teacher				\$60,958.00	\$60,958.00
2	3	All	Purchase of NGSS materials	\$10,000.00				\$10,000.00
2	4	All	Professional Development to support high quality instruction.				\$15,260.00	\$15,260.00
3	1	All Students with Disabilities	Annual Events Calendar					
3	2	English Learners	Translations	\$732.00				\$732.00
4	1		Deferred maintenance	\$63,000.00				\$63,000.00
4	2	English Learners Foster Youth Low Income	Extended Day services	\$10,298.00				\$10,298.00
4	3		Playground equipment					
4	4		Playground structures					
4	5		Additional Custodial Hours				\$42,765.00	\$42,765.00

Contributing Expenditures Tables

Totals by Type	Total LCFF Funds	Total Funds
Total:	\$11,030.00	\$185,110.00
LEA-wide Total:	\$11,030.00	\$61,170.00
Limited Total:	\$0.00	\$0.00
Schoolwide Total:	\$0.00	\$123,940.00

Goal	Action #	Action Title	Scope	Unduplicated Student Group(s)	Location	LCFF Funds	Total Funds
1	5	Full Day Preschool	LEA-wide	English Learners Foster Youth Low Income			\$50,140.00
2	1	Class size reduction	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Pioneer Elementary and Walt Tyler Elementary TK-5		\$123,940.00
3	2	Translations	LEA-wide	English Learners		\$732.00	\$732.00
4	2	Extended Day services	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$10,298.00	\$10,298.00

Annual Update Table Year 1 [2021-22]

Annual update of the 2021-22 goals will occur during the 2022-23 update cycle.

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Total Planned Expenditures	Total Estimated Actual Expenditures
			Totals:	Planned Expenditure Total	Estimated Actual Total
			Totals:		

Instructions

[Plan Summary](#)

[Stakeholder Engagement](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the LCAP template, please contact the local COE, or the California Department of Education's (CDE's) Local Agency Systems Support Office by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires LEAs to engage their local stakeholders in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have ten state priorities). LEAs document the results of this planning process in the Local Control and Accountability Plan (LCAP) using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning (California *Education Code* [EC] 52064(e)(1)). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. Local educational agencies (LEAs) should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Stakeholder Engagement:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful stakeholder engagement (EC 52064(e)(1)). Local stakeholders possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because aspects of the LCAP template require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC 52064(b)(4-6)).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC 52064(b)(1) & (2)).

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* 52064(b)(7)).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which should: (a) reflect comprehensive strategic planning (b) through meaningful engagement with stakeholders that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a stakeholder engagement tool.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2021–22, 2022–23, and 2023–24 school years reflects statutory changes made through Assembly Bill 1840 (Committee on Budget), Chapter 243, Statutes of 2018. These statutory changes enhance transparency regarding expenditures on actions included in the LCAP, including actions that contribute to meeting the requirement to increase or improve services for foster youth, English learners, and low-income students, and to streamline the information presented within the LCAP to make adopted LCAPs more accessible for stakeholders and the public.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing, but also allow stakeholders to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse stakeholders and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and stakeholder engagement functions:

Given present performance across the state priorities and on indicators in the California School Dashboard, how is the LEA using its budgetary resources to respond to student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics or a set of actions that the LEA believes, based on input gathered from stakeholders, research, and experience, will have the biggest impact on behalf of its students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP itself. Additionally, information is included at the beginning of each section emphasizing the purpose that each section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to provide a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included in the subsequent sections of the LCAP.

Requirements and Instructions

General Information – Briefly describe the students and community. For example, information about an LEA in terms of geography, enrollment, or employment, the number and size of specific schools, recent community challenges, and other such information as an LEA wishes to include can enable a reader to more fully understand an LEA's LCAP.

Reflections: Successes – Based on a review of performance on the state indicators and local performance indicators included in the Dashboard, progress toward LCAP goals, local self-assessment tools, stakeholder input, and any other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying specific examples of how past increases or improvements in services for foster youth, English learners, and low-income students have led to improved performance for these students.

Reflections: Identified Need – Referring to the Dashboard, identify: (a) any state indicator for which overall performance was in the “Red” or “Orange” performance category or any local indicator where the LEA received a “Not Met” or “Not Met for Two or More Years” rating AND (b) any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these areas of low performance and performance gaps? Other needs may be identified using locally collected data including data collected to inform the self-reflection tools and reporting local indicators on the Dashboard.

LCAP Highlights – Identify and briefly summarize the key features of this year's LCAP.

Comprehensive Support and Improvement – An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Stakeholder Engagement

Purpose

Significant and purposeful engagement of parents, students, educators, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such stakeholder engagement should support comprehensive strategic planning, accountability, and improvement across the state priorities and locally identified priorities (EC 52064(e)(1)). Stakeholder engagement is an ongoing, annual process.

This section is designed to reflect how stakeholder engagement influenced the decisions reflected in the adopted LCAP. The goal is to allow stakeholders that participated in the LCAP development process and the broader public understand how the LEA engaged stakeholders and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Statute and regulations specify the stakeholder groups that school districts and COEs must consult when developing the LCAP: teachers, principals, administrators, other school personnel, local bargaining units of the LEA, parents, and students. Before adopting the LCAP, school districts and COEs must share it with the Parent Advisory Committee and, if applicable, to its English Learner Parent Advisory Committee. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP. Statute requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and students in developing the LCAP. The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals and actions.

Information and resources that support effective stakeholder engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the following web page of the CDE's website: <https://www.cde.ca.gov/re/lc/>.

Requirements and Instructions

Below is an excerpt from the 2018–19 *Guide for Annual Audits of K–12 Local Education Agencies and State Compliance Reporting*, which is provided to highlight the legal requirements for stakeholder engagement in the LCAP development process:

Local Control and Accountability Plan:

For county offices of education and school districts only, verify the LEA:

- a) Presented the local control and accountability plan to the parent advisory committee in accordance with Education Code section 52062(a)(1) or 52068(a)(1), as appropriate.
- b) If applicable, presented the local control and accountability plan to the English learner parent advisory committee, in accordance with Education Code section 52062(a)(2) or 52068(a)(2), as appropriate.

- c) Notified members of the public of the opportunity to submit comments regarding specific actions and expenditures proposed to be included in the local control and accountability plan in accordance with Education Code section 52062(a)(3) or 52068(a)(3), as appropriate.
- d) Held at least one public hearing in accordance with Education Code section 52062(b)(1) or 52068(b)(1), as appropriate.
- e) Adopted the local control and accountability plan in a public meeting in accordance with Education Code section 52062(b)(2) or 52068(b)(2), as appropriate.

Prompt 1: “A summary of the stakeholder process and how the stakeholder engagement was considered before finalizing the LCAP.”

Describe the stakeholder engagement process used by the LEA to involve stakeholders in the development of the LCAP, including, at a minimum, describing how the LEA met its obligation to consult with all statutorily required stakeholder groups as applicable to the type of LEA. A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with stakeholders. A response may also include information about an LEA’s philosophical approach to stakeholder engagement.

Prompt 2: “A summary of the feedback provided by specific stakeholder groups.”

Describe and summarize the stakeholder feedback provided by specific stakeholders. A sufficient response to this prompt will indicate ideas, trends, or inputs that emerged from an analysis of the feedback received from stakeholders.

Prompt 3: “A description of the aspects of the LCAP that were influenced by specific stakeholder input.”

A sufficient response to this prompt will provide stakeholders and the public clear, specific information about how the stakeholder engagement process influenced the development of the LCAP. The response must describe aspects of the LCAP that were influenced by or developed in response to the stakeholder feedback described in response to Prompt 2. This may include a description of how the LEA prioritized stakeholder requests within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP. For the purposes of this prompt, “aspects” of an LCAP that may have been influenced by stakeholder input can include, but are not necessarily limited to:

- Inclusion of a goal or decision to pursue a Focus Goal (as described below)
- Inclusion of metrics other than the statutorily required metrics
- Determination of the desired outcome on one or more metrics
- Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
- Inclusion of action(s) or a group of actions
- Elimination of action(s) or group of actions
- Changes to the level of proposed expenditures for one or more actions
- Inclusion of action(s) as contributing to increased or improved services for unduplicated services
- Determination of effectiveness of the specific actions to achieve the goal
- Determination of material differences in expenditures

- Determination of changes made to a goal for the ensuing LCAP year based on the annual update process
- Determination of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to stakeholders what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal should be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to stakeholders and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs should consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard in determining whether and how to prioritize its goals within the LCAP.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- **Focus Goal:** A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
- **Broad Goal:** A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- **Maintenance of Progress Goal:** A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

At a minimum, the LCAP must address all LCFF priorities and associated metrics.

Focus Goal(s)

Goal Description: The description provided for a Focus Goal must be specific, measurable, and time bound. An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach. The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA has chosen to prioritize this goal. An explanation must be based on Dashboard data or other locally collected data. LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with stakeholders. LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Broad Goal

Goal Description: Describe what the LEA plans to achieve through the actions included in the goal. The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal. The goal description organizes the actions and expected outcomes in a cohesive and consistent manner. A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Explanation of why the LEA has developed this goal: Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Goal Description: Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP. Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP. The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with stakeholders, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Explanation of why the LEA has developed this goal: Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes. LEAs are encouraged to identify metrics for specific student groups, as appropriate, including expected outcomes that would reflect narrowing of any existing performance gaps.

Include in the baseline column the most recent data associated with this metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2019 Dashboard for the baseline of a metric only if that data represents the most recent available (e.g. high school graduation rate).

Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS. Because final 2020–2021 outcomes on some metrics may not be computable at the time the 2021–24 LCAP is adopted (e.g. graduation rate, suspension rate), the most recent data available may include a point in time calculation taken each year on the same date for comparability purposes.

The baseline data shall remain unchanged throughout the three-year LCAP.

Complete the table as follows:

- **Metric:** Indicate how progress is being measured using a metric.
- **Baseline:** Enter the baseline when completing the LCAP for 2021–22. As described above, the baseline is the most recent data associated with a metric. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 1 Outcome:** When completing the LCAP for 2022–23, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 2 Outcome:** When completing the LCAP for 2023–24, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above.
- **Year 3 Outcome:** When completing the LCAP for 2024–25, enter the most recent data available. Indicate the school year to which the data applies, consistent with the instructions above. The 2024–25 LCAP will be the first year in the next three-year cycle. Completing this column will be part of the Annual Update for that year.
- **Desired Outcome for 2023-24:** When completing the first year of the LCAP, enter the desired outcome for the relevant metric the LEA expects to achieve by the end of the 2023–24 LCAP year.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023-24)
Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2021–22 .	Enter information in this box when completing the LCAP for 2022–23 . Leave blank until then.	Enter information in this box when completing the LCAP for 2023–24 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 . Leave blank until then.	Enter information in this box when completing the LCAP for 2021–22 .

The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant self-reflection tool for local indicators within the Dashboard.

Actions: Enter the action number. Provide a short title for the action. This title will also appear in the expenditure tables. Provide a description of the action. Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the summary expenditure tables. Indicate whether the action contributes to meeting the increase or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No. (Note: for each such action offered on an LEA-wide or schoolwide basis, the LEA will need to provide additional information in the Increased or Improved Summary Section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496(b) in the Increased or Improved Services Section of the LCAP).

Actions for English Learners: School districts, COEs, and charter schools that have a numerically significant English learner student subgroup must include specific actions in the LCAP related to, at a minimum, the language acquisition programs, as defined in *EC* Section 306, provided to students and professional development activities specific to English learners.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant Foster Youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to Foster Youth students.

Goal Analysis:

Enter the LCAP Year

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures do not need to be addressed, and a dollar-for-dollar accounting is not required.
- Describe the effectiveness of the specific actions to achieve the articulated goal as measured by the LEA. In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal. When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for stakeholders. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides stakeholders with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improved services for its unduplicated students as compared to all students and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of stakeholders to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Requirements and Instructions

This section must be completed for each LCAP year.

When developing the LCAP in year 2 or year 3, copy the "Increased or Improved Services" section and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the relevant LCAP year. Retain all prior year sections for each of the three years within the LCAP.

Percentage to Increase or Improve Services: Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

Increased Apportionment based on the enrollment of Foster Youth, English Learners, and Low-Income Students: Specify the estimate of the amount of funds apportioned on the basis of the number and concentration of unduplicated pupils for the LCAP year.

Required Descriptions:

For each action being provided to an entire school, or across the entire school district or county office of education (COE), an explanation of (1) how the needs of foster youth, English learners, and low-income students were considered first, and (2) how these actions are effective in meeting the goals for these students.

For each action included in the Goals and Actions section as contributing to the increased or improved services requirement for unduplicated pupils and provided on an LEA-wide or schoolwide basis, the LEA must include an explanation consistent with 5 CCR Section 15496(b). For any such actions continued into the 2021–24 LCAP from the 2017–2020 LCAP, the LEA must determine whether or not the action was effective as expected, and this determination must reflect evidence of outcome data or actual implementation to date.

Principally Directed and Effective: An LEA demonstrates how an action is principally directed towards and effective in meeting the LEA’s goals for unduplicated students when the LEA explains how:

- It considers the needs, conditions, or circumstances of its unduplicated pupils;
- The action, or aspect(s) of the action (including, for example, its design, content, methods, or location), is based on these considerations; and
- The action is intended to help achieve an expected measurable outcome of the associated goal.

As such, the response provided in this section may rely on a needs assessment of unduplicated students.

Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient. Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increase or improve services standard because enrolling students is not the same as serving students.

For example, if an LEA determines that low-income students have a significantly lower attendance rate than the attendance rate for all students, it might justify LEA-wide or schoolwide actions to address this area of need in the following way:

After assessing the needs, conditions, and circumstances of our low-income students, we learned that the attendance rate of our low-income students is 7% lower than the attendance rate for all students. (Needs, Conditions, Circumstances [Principally Directed])

In order to address this condition of our low-income students, we will develop and implement a new attendance program that is designed to address some of the major causes of absenteeism, including lack of reliable transportation and food, as well as a school

climate that does not emphasize the importance of attendance. Goal N, Actions X, Y, and Z provide additional transportation and nutritional resources as well as a districtwide educational campaign on the benefits of high attendance rates. (Contributing Action(s))

These actions are being provided on an LEA-wide basis and we expect/hope that all students with less than a 100% attendance rate will benefit. However, because of the significantly lower attendance rate of low-income students, and because the actions meet needs most associated with the chronic stresses and experiences of a socio-economically disadvantaged status, we expect that the attendance rate for our low-income students will increase significantly more than the average attendance rate of all other students. (Measurable Outcomes [Effective In])

COEs and Charter Schools: Describe how actions included as contributing to meeting the increased or improved services requirement on an LEA-wide basis are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above. In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

For School Districts Only:

Actions Provided on an LEA-Wide Basis:

Unduplicated Percentage > 55%: For school districts with an unduplicated pupil percentage of 55% or more, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities as described above.

Unduplicated Percentage < 55%: For school districts with an unduplicated pupil percentage of less than 55%, describe how these actions are principally directed to and effective in meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the actions **are the most effective use of the funds** to meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions Provided on a Schoolwide Basis:

School Districts must identify in the description those actions being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis.

For schools with 40% or more enrollment of unduplicated pupils: Describe how these actions are principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any local priorities.

For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these actions are principally directed to and how the actions are the most effective use of the funds to meet its goals for foster youth, English learners, and low-income students in the state and any local priorities.

“A description of how services for foster youth, English learners, and low-income students are being increased or improved by the percentage required.”

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to the services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are included in the Goals and Actions section as contributing to the increased or improved services requirement. This description must address how these action(s) are expected to result in the required proportional increase or improvement in services for unduplicated pupils as compared to the services the LEA provides to all students for the relevant LCAP year.

Expenditure Tables

Complete the Data Entry table for each action in the LCAP. The information entered into this table will automatically populate the other Expenditure Tables. All information is entered into the Data Entry table. Do not enter data into the other tables.

The following expenditure tables are required to be included in the LCAP as adopted by the local governing board or governing body:

- Table 1: Actions
- Table 2: Total Expenditures
- Table 3: Contributing Expenditures
- Table 4: Annual Update Expenditures

The Data Entry table may be included in the LCAP as adopted by the local governing board or governing body, but is not required to be included.

In the Data Entry table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering "All", or by entering a specific student group or groups.
- **Increased / Improved:** Type "Yes" if the action **is** included as contributing to meeting the increased or improved services; OR, type "No" if the action is **not** included as contributing to meeting the increased or improved services.
- If "Yes" is entered into the Contributing column, then complete the following columns:

- **Scope:** The scope of an action may be LEA-wide (i.e. districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
- **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools”. If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans”. Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year”, or “2 Years”, or “6 Months”.
- **Personnel Expense:** This column will be automatically calculated based on information provided in the following columns:
 - **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
 - **Total Non-Personnel:** This amount will be automatically calculated.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e. base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.